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MEMORIAL HOSPITAL

LUFKIN, TEXAS

H. M. CARDWELL
ADMINISTRATOR

December 29, 1952

for Mr. Scott

Mr. E. L. Kurth, President
Angelina & Neches River
Railroad Company
Keltys, Texas

Dear Mr. Kurth:

This has indeed been a nice Christmas for Memorial Hospital. Health is the most important factor that a community can have and the Railroad's Christmas contribution shows a community spirit to maintain this factor. This is in keeping with the true Christmas spirit.

Memorial Hospital appreciates this spirit and support and wishes to express thanks to Angelina & Neches River Railroad.

Sincerely,

H. M. Cardwell
Administrator

HMC:bj

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MEMORIAL HOSPITAL
Lufkin, Texas
ANNUAL REPORT
January 1 through November 30, 1952

REPORT ON HOSPITAL SERVICES

Admissions	3,552	Laboratory Tests	22,314
Patient Days	14,995	Pharmacy	36,939
Babies Born	414	Anesthetics	1,211
New Born Days	1,435	Operations	1,092
Deaths, Institutional	31	X-Rays	3,140
Deaths, Non-Institutional	22	Meals Served	56,255
Average Number of patients per day	44.8 40.7	Average Hospital stay per patient	4.2 4.6

REPORT ON FINANCIAL STATUS

Revenue and Expenses

Salaries	$ 155,599.65	
Supplies	116,136.89	
Provisions for Bad Debts and Charity	15,627.77	$ 287,364.31
Income from Services Rendered		312,031.50
Gain before depreciation		$ 24,667.29
Depreciation on Buildings & Equipment		26,700.94
Net loss through November, 1952		$ 2,033.75

Status of Cash on Hand

Cash in Bank	$ 25,328.26	
Less Current Liabilities	17,209.73	
Total		$ 8,119.53
Less Memorial Fund		1,859.48
Net Operating Fund		$ 6,260.05

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MEMORIAL HOSPITAL
Lufkin, Texas

January 16, 1952

Mr. W. S. Scott, Vice-President
A. & N. R. Railroad
Keltys, Texas

Dear Mr. Scott:

The enclosed changes to the by-laws of Memorial Hospital and the Medical Staff of Memorial Hospital will bring your copy of the by-laws up-to-date. It would be appreciated if you would destroy the old page and insert the two new pages.

Sincerely,

H. M. Cardwell,
Administrator

HMC:bj

Encl.

Old #12 removed
& #12 & #12A
inserted ans 1/17/52
BB

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MEMORIAL HOSPITAL
Lufkin, Texas

August 20, 1952

Mr. W. S. Scott
A. & N. R. Railroad Co.
Keltys, Texas

Dear Mr. Scott:

The enclosed changes in the Rules and Regulations of Memorial Hospital will bring your copy of the By-Laws up to date. It would be appreciated if you would destroy the old page and insert the new page.

Sincerely,

H. M. Cardwell,
Administrator

HMC:bj

Enclosure

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P. EL
ATKINS
FILE

MEMORIAL HOSPITAL

LUFKIN, TEXAS

H. M. CARDWELL
ADMINISTRATOR

March 31, 1953

Mr. W. S. Scott
Vice President
A. & N. R. Railroad
Keltys, Texas

Dear Sid:

At the last meeting of the Board of Directors of Memorial Hospital, the Memorial Fund was discussed. In reviewing the contributions received to date, the Board felt that many of the Trustees had possibly forgotten about this fund which takes care of the expense of beautifying the Hospital grounds.

This fund is the outgrowth of contributions made to the Hospital in memory of someone deceased in lieu of the usual funeral flowers. The Hospital has two appropriate cards they use in acknowledging such contributions--one for the donor and one for the family of the deceased.

At a meeting of the Board of Directors shortly after the completion of the Hospital, it was decided that in using the proceeds of this fund for beautifying the Hospital grounds, the memory of the loved ones would become a "living" memorial.

It is hoped that you will keep this memorial fund in mind and at such time as you have occasion to do so, mention it to your friends and associates.

Sincerely,

Earl

Earl Snelling
Secretary

ES:bj
cc: Mr. E. L. Kurth

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Memorial Harpetd Lumber

L B Stroud
Jo Klein
C C Chanton
RS Bradshaw
Lee Thornton
Wl McHale
D.C. Edmunston
Clyde Thompson
Allen Daniel Jr
Geo L Smith
John L Redditt
W L Wilkinson
Wm Trout
E P Trout
Al Cudlipp
Geo Henderson Jr
E L Kurth Jr
C L Duffy
M Scott
Earl Snelling
E L Kurth

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MEMORIAL HOSPITAL

LUFKIN, TEXAS

H. M. CARDWELL
ADMINISTRATOR

December 7, 1953

Mr. W. S. Scott
Vice President
A. & N. R. Railroad
Keltys, Texas

Dear Sid:

President E. L. Kurth has called the annual meeting of the Board of Trustees of Memorial Hospital to convene in the office of the hospital at 4 o'clock Tuesday afternoon, December 15, 1953.

It is hoped that you will be able to attend the meeting.

Sincerely,

Earl

Earl Snelling
Secretary

ES:bj

cc: Mr. E. L. Kurth
Mr. H. M. Cardwell

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MEMORIAL HOSPITAL

LUFKIN, TEXAS

H. M. CARDWELL
ADMINISTRATOR

December 22, 1953

Mr. E. L. Kurth
President
Angelina and Neches
River Railroad Company
Keltys, Texas

Dear Mr. Kurth:

This year, we are having a good Christmas! All the employees got a bonus, the administrator got a raise (and a bonus), and now the industries and several individuals are making donations to the hospital.

The $1,500.00 that A. & N. R. Railroad gave the hospital is very deeply appreciated. It is only hoped that the hospital and its management can live up to the confidence that has been placed in them by the industries and the community.

On behalf of the staff of the hospital, I would like to wish the Directors of the A. & N. R. Railroad and its employees a very Merry Christmas and a Prosperous New Year!

Sincerely,

H. M. Cardwell
Administrator

HMC:bj

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Memorial Hospital
Lufkin, Texas

January 13, 1954

PEEL	
ATKINS	
FILE	

Mr. W. S. Scott, Vice President
Angelina & Neches River Railroad Co.
Keltys, Texas

Dear Mr. Scott:

The enclosed changes in the By-Laws will bring your copy up-to-date. It would be appreciated if you would destroy the old pages and insert the new ones.

Sincerely,

H. M. Cardwell

H. M. Cardwell
Administrator

HMC:bj

Enclosures 7

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Memorial Hospital
Lufkin, Texas

ANNUAL REPORT*

Report on Hospital Services

General Information	Jan. - Nov. 1953	Jan. - Nov. 1954
Admissions	3,946	4.029
Patient days	17,531	17,587
Average number of patients per day	52.4	52.9
Average hospital stay per patient	4.4	4.4
Babies born	458	391
Newborn days	1,609	1,518
Laboratory tests	26,118	29,063
Pharmacy	37,986	41,816
Anesthetics	1,519	1,422
Operations	1,315	1,180
X-rays	4,261	3,688
Meals Served	68,794	71,739
Deaths, Institutional	28	22
Deaths, Non-Institutional	17	18

* *

Report on Financial Status

Revenue and Expenses				
Salaries	$ 177,846.34	$189,899.49		
Supplies	136,592.27	132,239.35		
Provisions for Bad Debts & Charity	18,464.66	19.054.03	$ 332,903.27	$ 341,192.87
Income from Services Rendered			371,915.19	383,686.71
Discount Earned			849.56	748.24
Gain before Depreciation			$ 40,861.48	$ 43,242.08
Depreciation on Building, Equipment and Air Conditioning			26,876.19	29,959.24
NET PROFIT FOR 1953 AND 1954			$ 13,895.29	$ 13.282.84

* Figures are from January 1 through November 30 for 1953 and for 1954.

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MEMORIAL HOSPITAL

LUFKIN, TEXAS

H. M. CARDWELL
ADMINISTRATOR

April 26, 1955

Mr. W. S. Scott
Vice President
A. & N. R. Railroad Co.
Keltys, Texas

Dear Mr. Scott:

At the last Board of Directors' meeting, the policy was set that retired employees of your company be given the same discount as the regular employees.

The hospital would appreciate receiving a list of your retired employees so that they may be given the same courtesy as the regular employees. As an employee retires, if you will, please send us his name so that we may keep our file current.

Sincerely,

H. M. Cardwell
Administrator

HMC:bj

cc: Mr. E. L. Kurth

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April 29, 1955

Mr. W. M. Cardwell
Administrator
Memorial Hospital
Lufkin, Texas

Dear Horace:

As per your letter of the 26th, the following are our only retired employees at present:

C. A. Smith
Ross C. Martin

We will arrange to advise you the names of other employees as they retire.

Sincerely,

W. S. Scott

WSS:jb

BCC: Mr. Atkins

We are to advise Memorial Hospital of any additional retired employees who will be entitled to the same discount as a regular employee.

WSS

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MEMORIAL HOSPITAL

LUFKIN, TEXAS

H. M. CARDWELL
ADMINISTRATOR

July 23, 1955

Mr. W. S. Scott
A. & N. R. Railroad Co.
Keltys, Texas

Dear Mr. Scott:

Enclosed are the revised Rules and Regulations of the hospital as approved by the Board of Directors.

You will want to destroy your old set, and attach these to your By-Laws of the hospital and Medical Staff.

Sincerely,

H. M. Cardwell
Administrator

bj

Enclosure

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ANNUAL REPORT*

Report on Hospital Services

General Information	Jan. - Nov. 1954	Jan. - Nov. 1955
Admissions	4,029	4,568
Patient Days	17,587	20,246
Average Number of Patients Per Day	52.9	60.6
Average Hospital Stay Per Patient	4.4	4.3
Babies Born	391	500
Newborn Days	1,518	1,694
Laboratory Tests	29,063	35,650
Pharmacy	41,816	48,226
Anesthetics	1,422	1,668
Operations	1,180	1,400
X-Rays	3,688	7,535
Meals Served	71,739	78,914
Deaths, Institutional	22	37
Deaths, Non-Institutional	18	27

Report on Financial Status

Revenue and Expenses				
Salaries	$ 189,899.49	$ 211,737.23		
Supplies	132,239.35	152,046.85		
Provisions for Bad Debts and Charity	19,054.03	21,920.65	$ 341,192.87	$ 385,704.73
Income from Services Rendered			383,686.71	442,026.47
Discount Earned			748.24	1,064.26
Gain before Depreciation			$ 43,242.08	$ 57,386.00
Depreciation on Building, Equipment, and Air Conditioning Equipment			29,959.24	35,369.10
NET PROFIT FOR 1954 AND FOR 1955			$ 13,282.84	$ 22,016.90

* Figures are from January 1 through November 30 for 1954 and for 1955.

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ANNUAL REPORT*

Report on Hospital Service

General Information	Jan. - Nov. 1955	Jan. - Nov. 1956
Admissions	4,568	4,774
Patient Days	20,246	21,469
Average Number of Patients Per Day	60.6	64.0
Average Hospital Stay Per Patient	4.3	4.5
Babies Born	500	518
Newborn Days	1,694	1,563
Laboratory Tests	35,650	41,790
Pharmacy	48,226	53,903
Anesthetics	1,668	1,652
Operations	1,400	1,433
X-Rays	7,535	6,901
Meals Served	78,914	64,744
Deaths, Institutional	37	30
Deaths, Non-Institutional	27	29
Autopsies	16	14

REPORT ON FINANCIAL STATUS

Revenue and Expenses				
Salaries	$211,737.23	$227,606.94		
Supplies	152,046.85	172,668.43		
Provisions for Bad Debts and Charity	21,920.65	23,835.42	($385,704.73)	($424,110.79)
Income from Services Rendered			442,026.47	483,378.83
Discount Earned			1,064.26	1,103.97
Gain before Depreciation			$ 57,386.00	$ 60,372.01
Depreciation on Building, Equipment, and Air Conditioning Equipment			(35,369.10)	(36,147.56)
NET PROFIT FOR 1955 and for 1956			$ 22,016.90	$ 24,224.45

*Figures are from January 1 through November 30 for 1955 and 1956.